



Hard-to-  
Reach Energy  
Users

Are the majority of energy users really hard to reach?  
Or are we not doing enough to support them?

Overview, lessons & challenges  
from HTR Task Phase 1

Dr. Sea Rotmann  
(Task Leader & National Expert Aotearoa NZ)





# Hard-to-Reach Energy Users

## Talk Outline:

- HTR Task Overview
- Insights from field research pilots
- Learnings & Recommendations
- The Energy Quadrilemma
- Phase 2: Addressing energy injustice





Hard-to-  
Reach Energy  
Users

# HTR Task Overview: Phase 1





UsersTCP

# The HTR Task has evolved from 12 years of research

## IEADSM Task 24: Phase I 2012-15

First global behaviour change research collaboration on behaviour change & DSM. Phase I (8 countries) created a theoretical helicopter overview of behavioural models & theories of change, and how to evaluate behaviour change programmes. We realised there was **no silver bullet**.

⇒ **Collective Impact Approach & socio-ecology**

## Task 24: Phase II 2015-18

Phase II of Task 24 (6 countries) focused on the human aspect of the energy sector, the energy users but also the “Behaviour Changers” who tried to engage them via awareness and/or behaviour change campaigns. We developed & tested a **multi-stakeholder facilitation framework**, and did field research pilots.

⇒ **Multi-stakeholder collaborations w/ end user engagement**

## Users TCP HTR Task 2019-23

We studied, in-depth, who (HTR) energy users in the residential & non-residential sectors were and described their characteristics, estimated audience size in different sectors & how to better motivate & engage them in EE & DR interventions geared at **changing their energy-using behaviours**

⇒ **There are many underserved sub-types of HTR audiences**

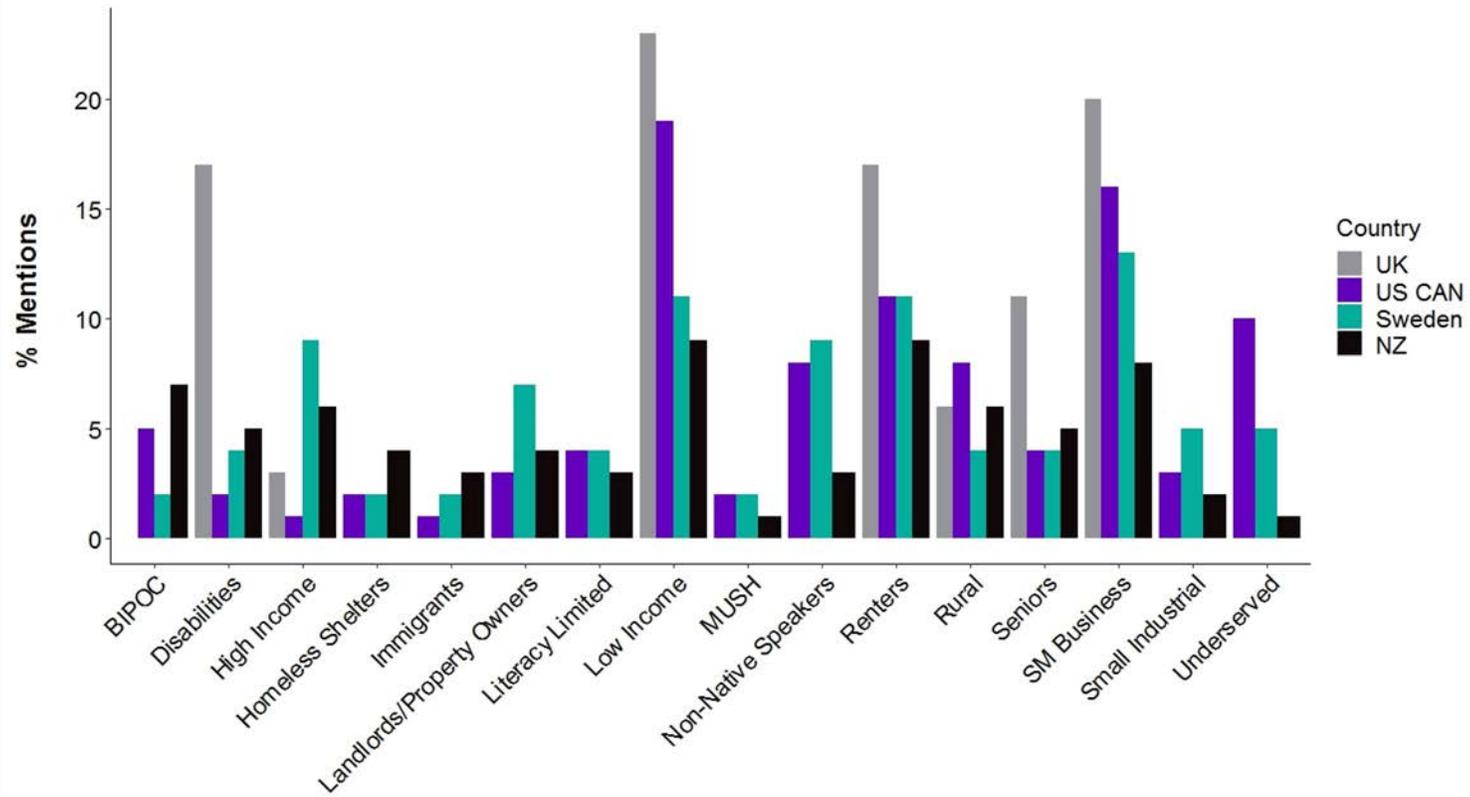
## HTR Task: Phase II 2023-26

We will **address causes for energy injustice** with a focus on **hidden energy users** as they are extremely underserved, barely engaged with current strategies & interventions, and often in dire, urgent need of support given the energy (poverty) crisis. Building **trusted relationships**, including with their community gatekeepers and navigators is an essential component.



# Our definition of HTR energy users

Percent Mentions of HTR Audience Characteristics by Country\*

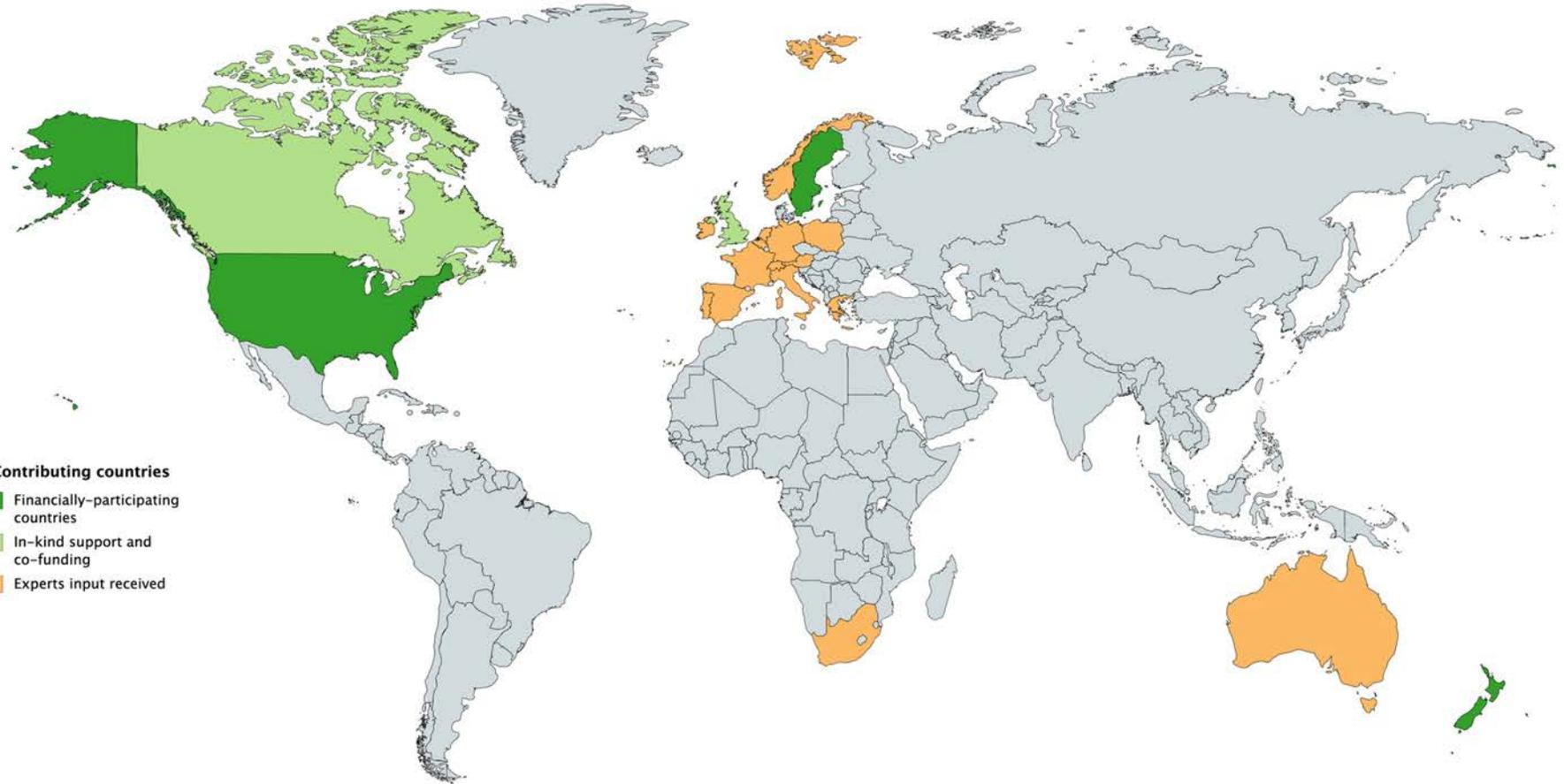


*“In this Task, a hard-to-reach energy user is an energy user from the residential or commercial sectors who uses any type of energy or fuel, and who is typically either hard-to-reach physically, underserved, or hard to engage or motivate in behaviour change, energy efficiency & demand response interventions that are intended to serve our mutual needs.”*

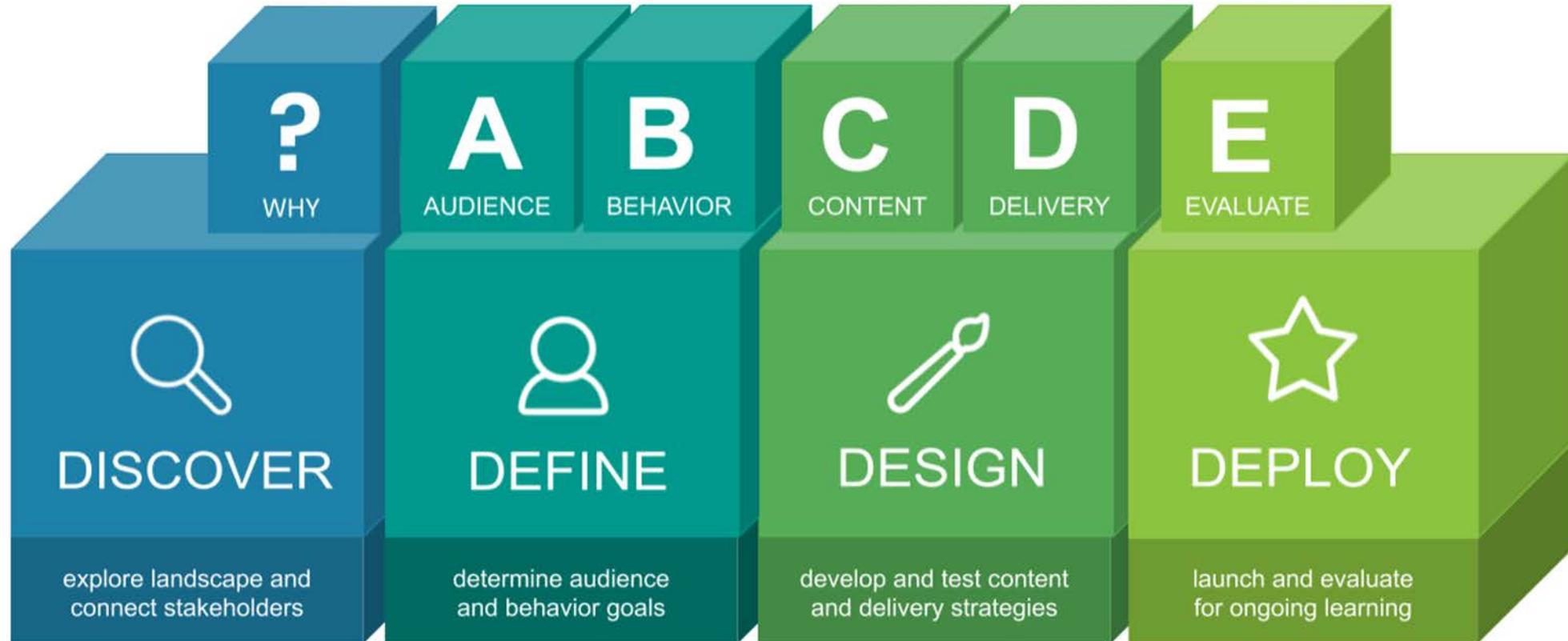


Hard-to-Reach Energy Users

# Our Participants & Partners



# HTR Task Research Process “Building Blocks of Behaviour Change”



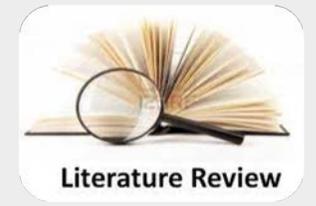
# Year 1 - Stakeholder Analysis, HTR Characterisation, Definitions, Lit Review



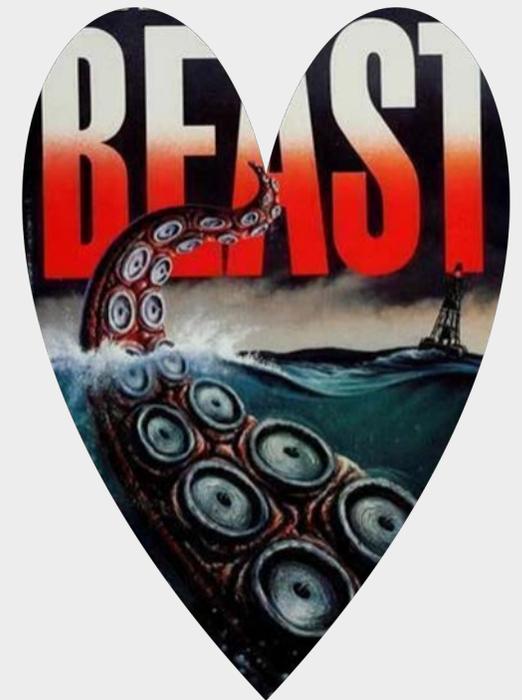
- [Webinar](#) on HTR Task for Users Academy (April 2020)
- [First US national expert](#) workshop
- [Survey](#) of 130 HTR experts around the world
- [Interviews](#) of 50 HTR experts in participating countries
- [HTR Characterisation](#) (Ashby et al, 2020a)
- [ACEEE Summer Study](#) paper on interview and survey results (Ashby et al, 2020b)
- [Literature Review](#) (Rotmann et al, 2020)
- [“Cliff Notes”](#) of Lit Review (Ashby et al, 2021)



# Subtask 2: "The Beast"



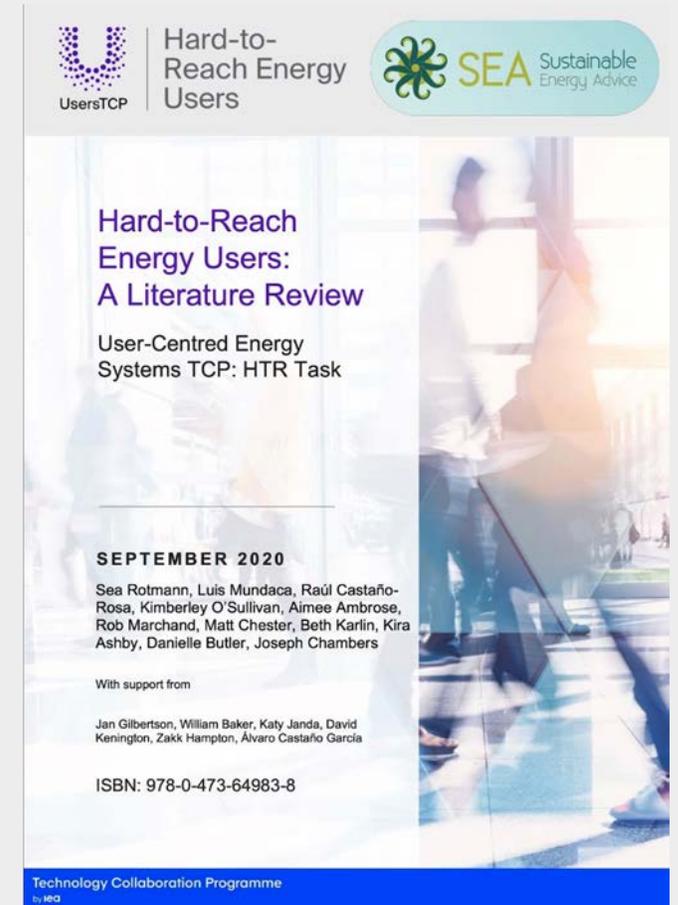
Rotmann, S., Mundaca, L., Castaño-Rosa, R., O’Sullivan, K., Ambrose, A., Marchand, R., Chester, M., Karlin, B., Butler, D. and K. Ashby (2020). [Hard-to-Reach Energy Users: A literature review.](#) SEA - Sustainable Energy Advice Ltd: 255pp.





# Main findings of the lit review

- *Criticism*: HTR terminology & definitions
- *Focus of literature*: low-income households & renters
- *Biggest audience gaps*: SMEs, high-income, commercial, marginalised / hidden energy users
- *Audience size*: at least  $\frac{2}{3}$  of energy users!
- *Gap analysis*: Psychographics and needs analysis; energy behaviours often vague and not targeted; audience voice; non-energy impacts



# Year 2 - Case Study Analyses & Research Process



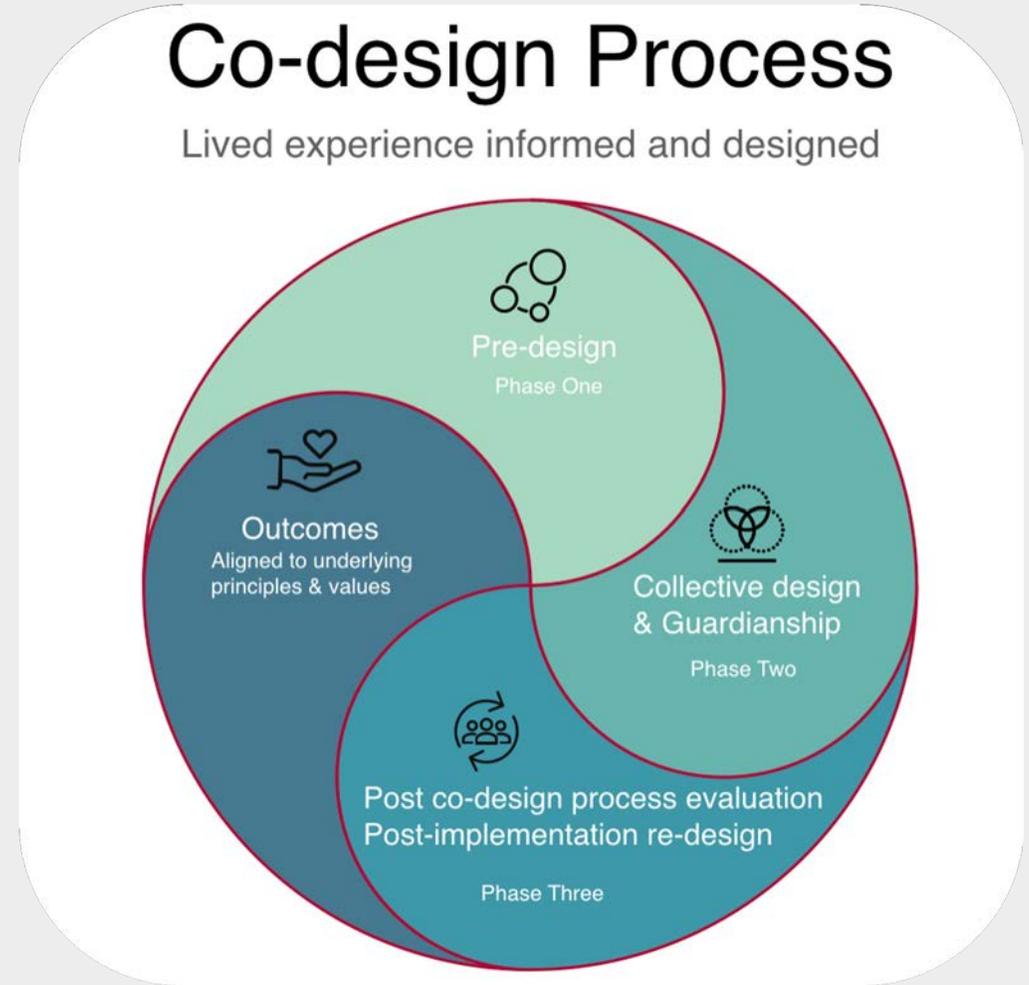
## Case study analyses:

- [Ashby, K. \(2021\). Case Study Analysis – U.S. and Canada.](#)
- [Butler, D. \(2021\). Case Study Analysis – United Kingdom.](#)
- [Feenstra, M. \(2021\). Case Study Analysis - The Netherlands](#)
- [Mundaca, L. \(2021\). Case Study Analysis – Sweden.](#)
- [Realini, A. & S. Maggiore \(2021\). Case Study Analysis - Italy](#)
- [Rotmann et al \(2021\). Subtask 2: Case Study Analysis Methodology Template](#)
- [Rotmann, S. \(2021\). Case Study Analysis - Aotearoa New Zealand](#)
- [Sequeira, M.M., Gouveia, J.P. and P. Palma \(2021\). Case Study Analysis – Portugal.](#)

- [Building Blocks of Behavior Change](#) white paper on ST3 research methodology (Karlin et al, 2021)
- [Process Matters: Assessing the use of behavioural science methods in applied behavioural programmes.](#) (Karlin et al, 2022)
- Hard-to-Reach Energy Users: Lessons from the assessment of 19 programmes across 8 countries (Mundaca et al, *in press*)
- [Review of 68 international Energy Hardship Programmes](#) (Rotmann & Cheetham, 2022)

# Common engagement strategies for HTR

- Use **trusted Middle Actors / community navigators**
- **CO-DESIGN** interventions & pilots with them
- **Train them** to give energy advice
- **Face-to-face** & tailored in-home advice is best
- **Energy efficiency** isn't necessarily the main message



# Year 3 & 4: Field research & pilots

## Field Research:

- **Canada / U.S.** (Qualitative customer research):

- [MUSH](#)
- [SMBs](#) rates education
- Dis/engaged & smart tech [residential customers](#)

## Pilots:

- [Behaviour, Energy & Sustainability Training \(BEST\) Course](#) for commercial energy managers & building operators (**Canada**)

- **Aotearoa New Zealand:**

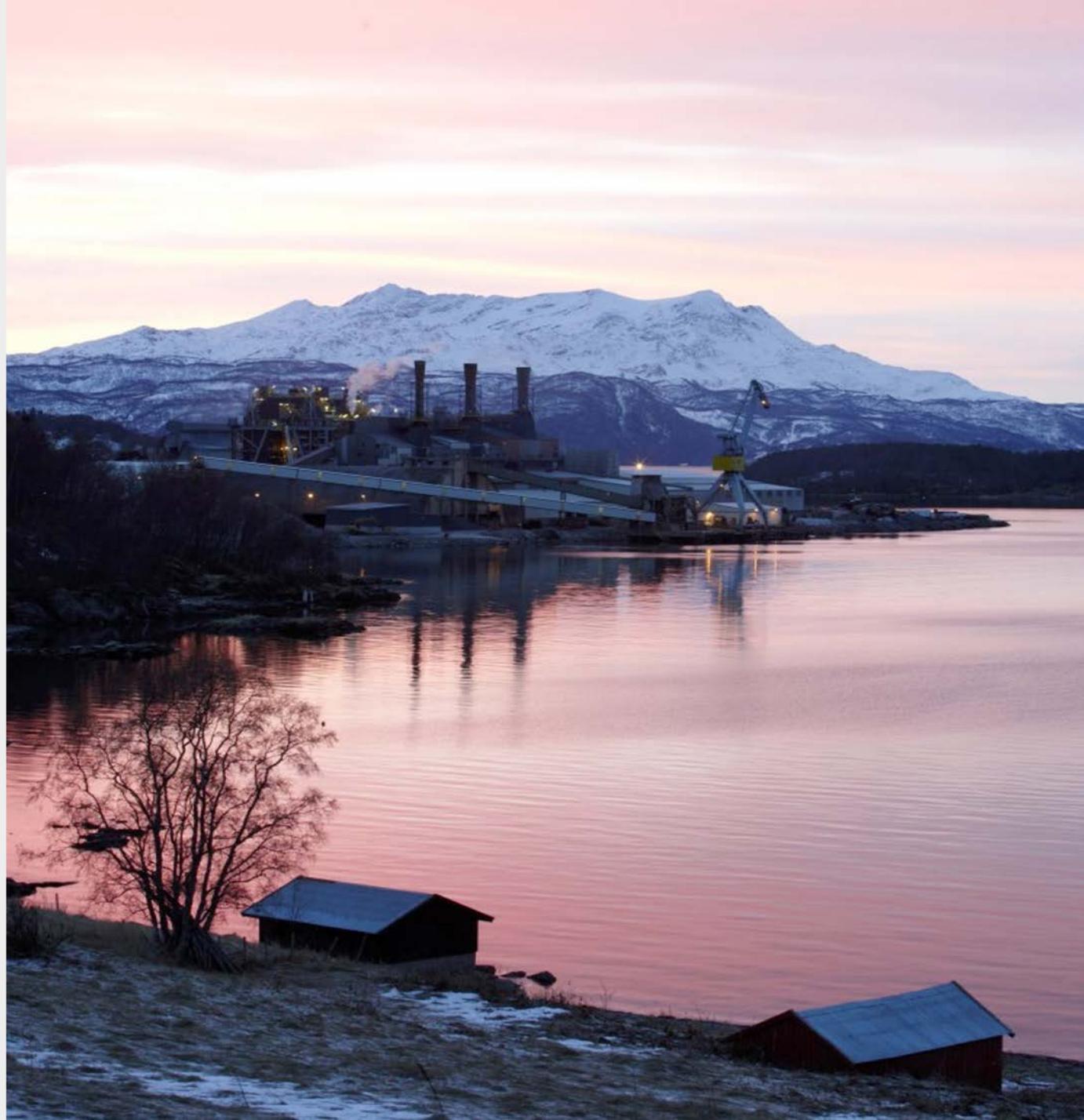
- *Home Energy Assessment Toolkit* ([Whānau HEAT kits](#))
- *Energy Hardship* research for industry





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Reach Energy  
Users

Insights from field  
research pilots



# Non-res field pilot: BEST course

- IESO invited us to develop training for MUSH sector
- Co-developed BEST course aimed at Building Operators & Energy Managers
- Based on “Building Blocks” framework, also teaches it
- Nov 2019, oversubscribed, 38 attendees

*“The content provided a huge volume of research which demonstrated the vast body of knowledge from which we can draw on to meet our specific and unique energy management objectives.”* BEST attendee



## Residential field pilot: Industry-funded

- Two largest NZ gentailers funded this research
- Followed our **Building Blocks** co-design process
- **3 community Hui** [workshops] with >100 Indigenous and minority community voices
- Decided to focus on most marginalised whānau living in **hidden hardship**
- Collected **stats and data** (qual & quant incl empathy interviews with frontline staff and hidden energy users, survey of community providers)

⇒ **Came up with over 70 actions** many of which are going to be implemented over time by industry!



*“There has been real consistency in what we’ve been hearing over these past hui, and this has started building the foundation of trust needed to do this mahi [work].”*

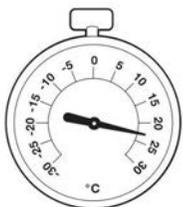
Mercury 

genesis 

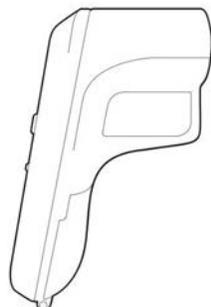


# Residential field pilot: Government-funded

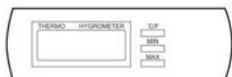
Fridge/Freezer Thermometer



Thermal Leak Detector



Temperature & Humidity Meter



Plug-In Energy Monitor



Radiator Key



Stopwatch



Irish HEAT kit analysis: [Rotmann, 2018a](#); [Rotmann & Chapman, 2018](#); [SEAI, 2018](#)

Aotearoa HEAT kit analysis: [Rotmann, 2018b](#)

Cross-Country Comparison of HEAT kits: [Rotmann, 2018 a & 2018 c](#)

2021 - 2024: *Support for Energy Education in Communities (SEEC) Fund*

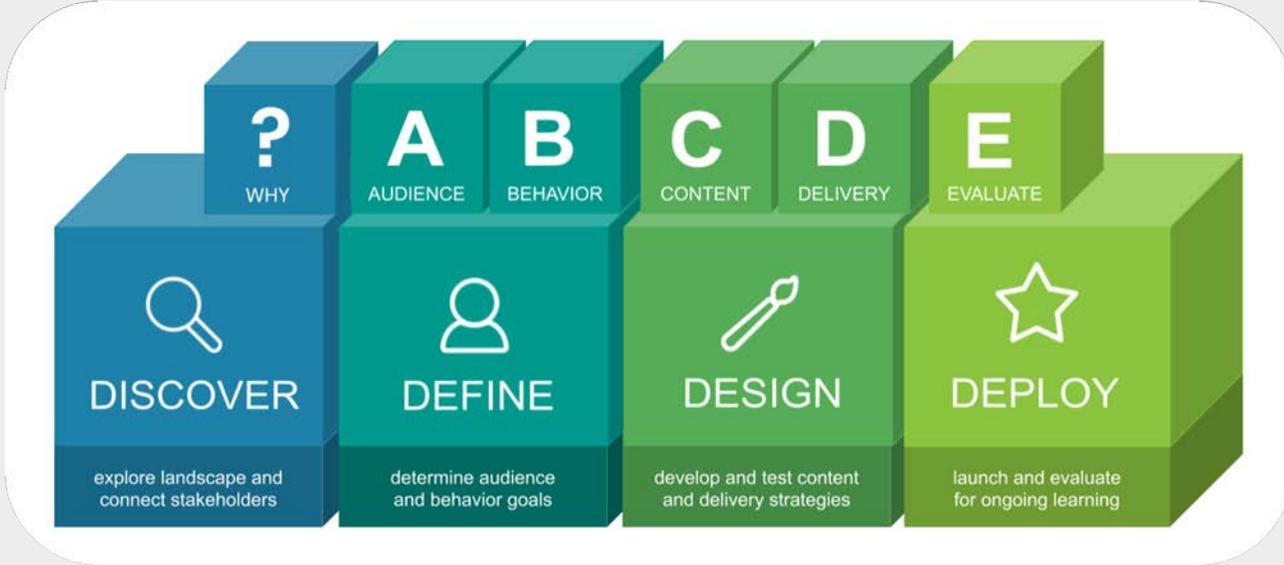


Example of HEAT kit contents in Ireland (Source: Codema.ie)



Hard-to-Reach Energy Users

# Whānau HEAT kits: DISCOVER



# DEFINE: Audiences & Behaviours



1. **Healthy housing** for those HTR *whānau* [families] in energy hardship was main objective

2. **Behaviours targeted:**

- Fixing leaks & draughts
- Energy billing / switching advice
- Low or no-cost energy saving advice
- Non-energy related advice (e.g. mould, overcrowding)
- Education & Habit formation ⇒ **3 Energy “Buckets”**



# (Co) DESIGN Phase



**Whānau HEAT Kits**  
Home Energy Assessment Tools



## Infrared Thermometer

**Description**  
This measures the temperatures of different surfaces in your house. It will help you identify:

- Cold spots in your house - areas of poor insulation or air leaks (floor, walls, ceilings, windows, doors, etc)
- Cold / hot spots around fridge and freezer - air leaks from a broken seal, and if there is enough ventilation at the back of your fridge & freezer
- Any hot spots around your hot water cylinder - is it well insulated?

### Self-Assess your Home

**Cold spots - walls**  
Take several measurements of your internal wall temperature. The results should be about the same, or within a couple of degrees. If a measurement is very different, it means that the insulation is not there, not enough, or it is damaged.

In the same room, take a measurement on the inside of an external wall (green star in the image below), and another measurement of an internal wall (red star). This will help you to understand how well your walls are insulated (the closer the two measurements are, the better).



Page - 8



### How to use it

To measure surface temperature with the infrared thermometer follow these steps:

1. Press the trigger to turn on the infrared thermometer.
2. Aim at the surface you want to check. You should not be more than 700 millimeters away from the surface.
3. Press & hold the trigger until temperature stays the same.
4. Read the temperature.
5. Record the reading in the relevant activity sheet.
- **Day 3** - Hot water cylinder
- **Day 6** - Fridge/freezer seals & appliance
- **Day 7** - Walls, floors and ceilings
6. The thermometer turns off by itself.

### Note:

- Do not adjust the settings.
- To read the temperature, only press the trigger.
- Make sure to do the measurements when there is a big temperature difference between the outside & inside, like on a cold day.

### Warning:

- The thermometer cannot be used to measure a person's temperature.
- Do not point the thermometer at a person as serious eye damage may occur!

Tools - Infrared thermometer



## Get in touch

Email [drsearotmann@gmail.com](mailto:drsearotmann@gmail.com) or call 0212 469 438



## Get trained

Select some staff to do the HPA training



## Identify whānau in need

Identify 5-15 whānau to participate in the pilot



## Visit their whare

Visit them (with Sea) and drop off the HEAT kit



## Play with the kits for 2 weeks

Whānau do daily 5-min activities, games & quizzes



## Return the kit & get koha & prizes

Sea will pick up the HEAT kit & ask a few questions

# Instruction Manual

How to use your HEAT kit



## Day 4

### Bonus activities



#### Answer this quiz question:

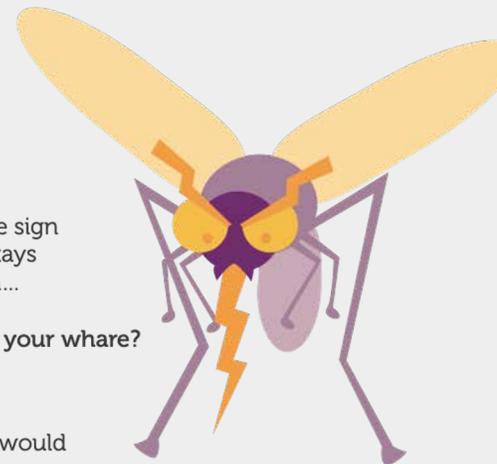
If I use timers or turn off some appliances at the wall, I can save money to heat my house.

- True
- False

#### Play this game:

#### Hunt the Energy Namu!

Some energy namu (like sandflies) give off a telltale sign that they are power suckers, like a little light that stays blinking or on, or they may feel warm to the touch...



#### How can you know if you've got Energy Namu in your whare?

- Wait until it's dark outside
- Grab a flashlight & turn off all the lights
- Turn off everything in the house the way you would normally at night

#### How to catch an Energy Namu?

- Sneak through each room and investigate each item plugged into a power board or wall outlet
- Look for lights, listen for humming, and touch possible power-sucking appliances to see if they are warm
- **Write down each Namu found on your Namu hunter's notes sheet and make a mark for each Namu you see** (for example, make two marks if you have two lighted alarm clocks in your house)

#### How to swat Energy Namu?

- Turn appliances **all the way off** when you're done with them. Sometimes, that means unplugging them (especially smaller appliances like toasters & mobile phone chargers)
- You can also use a power strip for all your computer equipment, for example, and plug all other appliances like your printer or game box into it. When you are done using the computer, turn off the power strip to turn everything all the way off
- You can also use the **appliance timer** to set some big Energy Namu like the heater or dehumidifier to turn off & on at certain times



# HEAT kits: DEPLOY (n = 45)



1. **Recruit whānau** (in different ways via community middle actors)
2. **Drop off HEAT kit, do interview**
  - Energy behaviours
  - Energy knowledge
  - Motivations
  - Attitudes
  - Appliances
3. **Whānau do daily activities for 2 weeks**
4. **Pick up HEAT kit, exit interview**
5. **Prizes**
6. **Call after 4 months**

⇒ 100% success rate!

## Day 1



Today's activity (less than 5 min)

1 Record the temperature & moisture from your thermometers / hygrometers.

Room	Temperature (°C)	Moisture (%)
Living Room	°C	%
Bedroom 1	°C	%
Bedroom 2	°C	%

Check page 7 of the manual to find out how to use the thermometer / hygrometer.

2 Use the digital water thermometer to measure how hot the water is coming out of your taps.

Room	Temperature (°C)
Kitchen tap	°C
Bathroom tap	°C
Shower / bathtub tap	°C
Laundry / other tap	°C

Check page 12 of the manual to find out how to use the water thermometer.

3 Record how many showers your household had yesterday.

Who?						Total
How Many?						

Your record (we don't need names!)

## Tools



Thermometer / hygrometer



Water & food thermometer

## Sione's Story

Here's Sione's family record as an example. He's ticked the number of showers / baths each person had and added them up:

Who?	Me	Mum	Sis	Bro	Total
How Many?	✓	✓	✓	0	4

Sione's family has 4 showers each day, his sister likes to wash her hair in the morning (she takes ages in there) & go to bed clean. Everyone else has one shower (except that little brother!).

Shorter and fewer showers or sharing a bath would save electricity used to heat the hot water and save the family money.



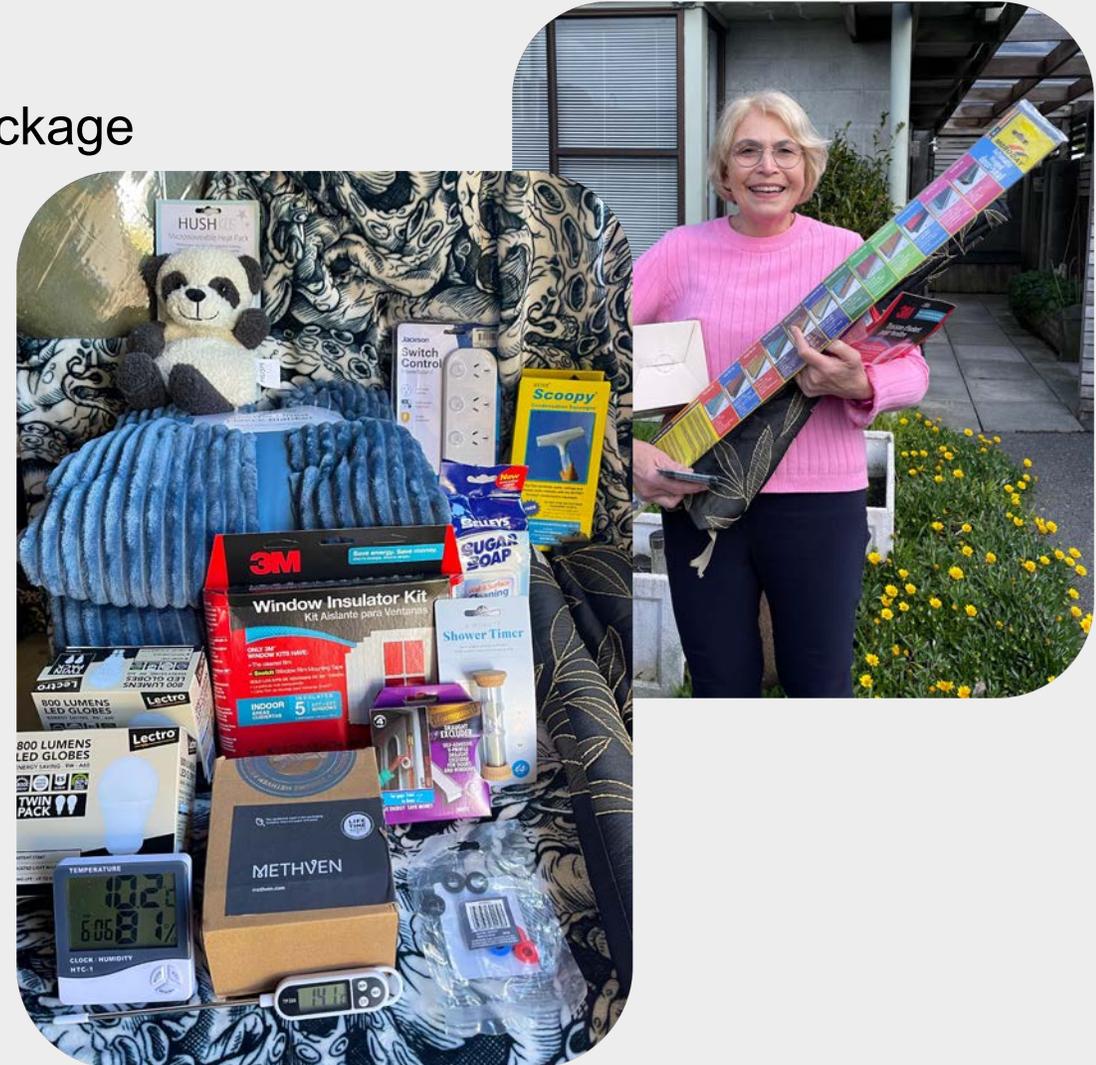
# DEPLOY (Evaluate success)



- **100%** completion rate
- **100%** participants received \$500 tailored prize package
- **92%** said they'd recommend the kit
- **85%** reported significant improvements
- **90%** said their bills were lower
- **70%** said by >\$50 per month!\*
- **85%** are still thinking about energy efficiency
- **65%** said other household members are too
- Average bedroom temperatures rose **2.3C**
- Average humidity in bedrooms dropped **3%**

\* And that was in summer!

⇒ Now being scaled up across Aotearoa and maybe internationally!





# Hard-to-Reach Energy Users

## Learnings & Recommendations from Phase 1

Recording

iea Special workshop on reducing energy demand with behaviour and awareness campaigns

Watch later Share

 Hard-to-Reach Energy Users

How to engage hard-to-reach energy users in awareness & behaviour campaigns?  
Lessons & challenges

IEA EEWP, Sept 28, 2022

Dr. Sea Rotmann  
(Task Leader & National Expert, Aotearoa)

MORE VIDEOS



[https://youtu.be/Q\\_opcURDIWg?t=9907](https://youtu.be/Q_opcURDIWg?t=9907)

 2:45:07 / 3:56:00

iea

CC HD YouTube





# Are they really hard-to-reach?

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- **Identifying & recruiting** HTR energy users is extremely hard (res & non-res)
  - Non-residential (SMEs / MUSH): **Industry** needs to do more to target them better
  - Residential: Community MAs were also often very **hard-to-reach & mistrustful**
- **Lack of TRUST & low energy literacy** are the biggest barriers all around
- Current engagement approaches (e.g. massive campaigns) **don't work for the HTR**
- It's not about awareness or willingness with them, **it's about survival**
- **We have failed them**, and we need to do much, MUCH better to combat the energy crisis and have a truly JUST transition

We know what works:

# 1. Listen before you design top-down interventions

## Empathic Listening



## Righting Reflex



# We know what works:

## 2. Build relationships with trusted community MAs

### Co-design is:

Working with the community as active participants in the design process, to create shared value



<https://digital-health.blog/2019/05/20/the-importance-of-co-design-to-improve-clinical-systems/>

# We know what needs to be done: 3. Acknowledge our bias and privilege



[https://ssir.org/articles/entry/the\\_bias\\_of](https://ssir.org/articles/entry/the_bias_of)

B.K. Sovacool et al. / Energy Research & Social Science 6 (2015) 95–99

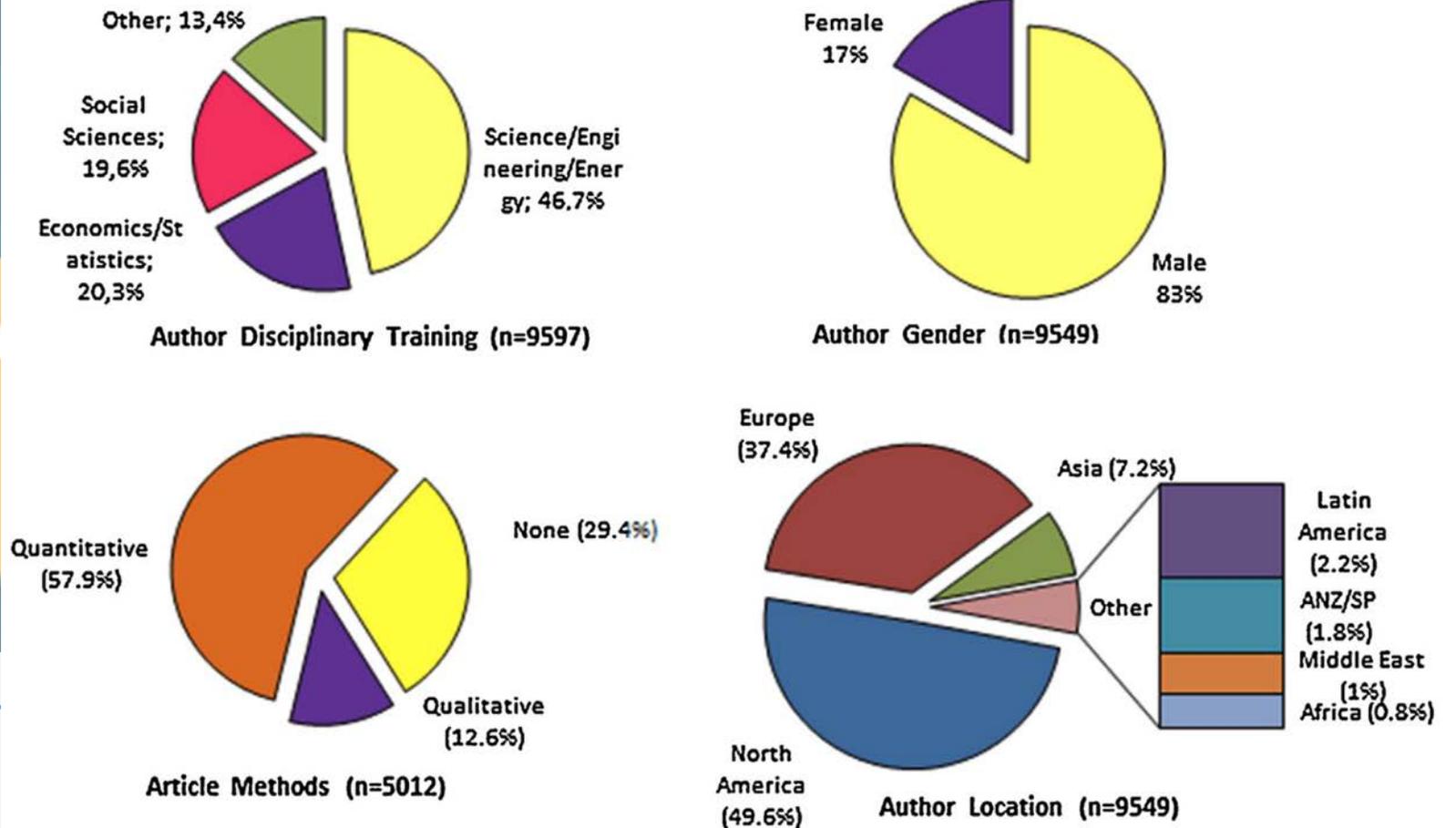
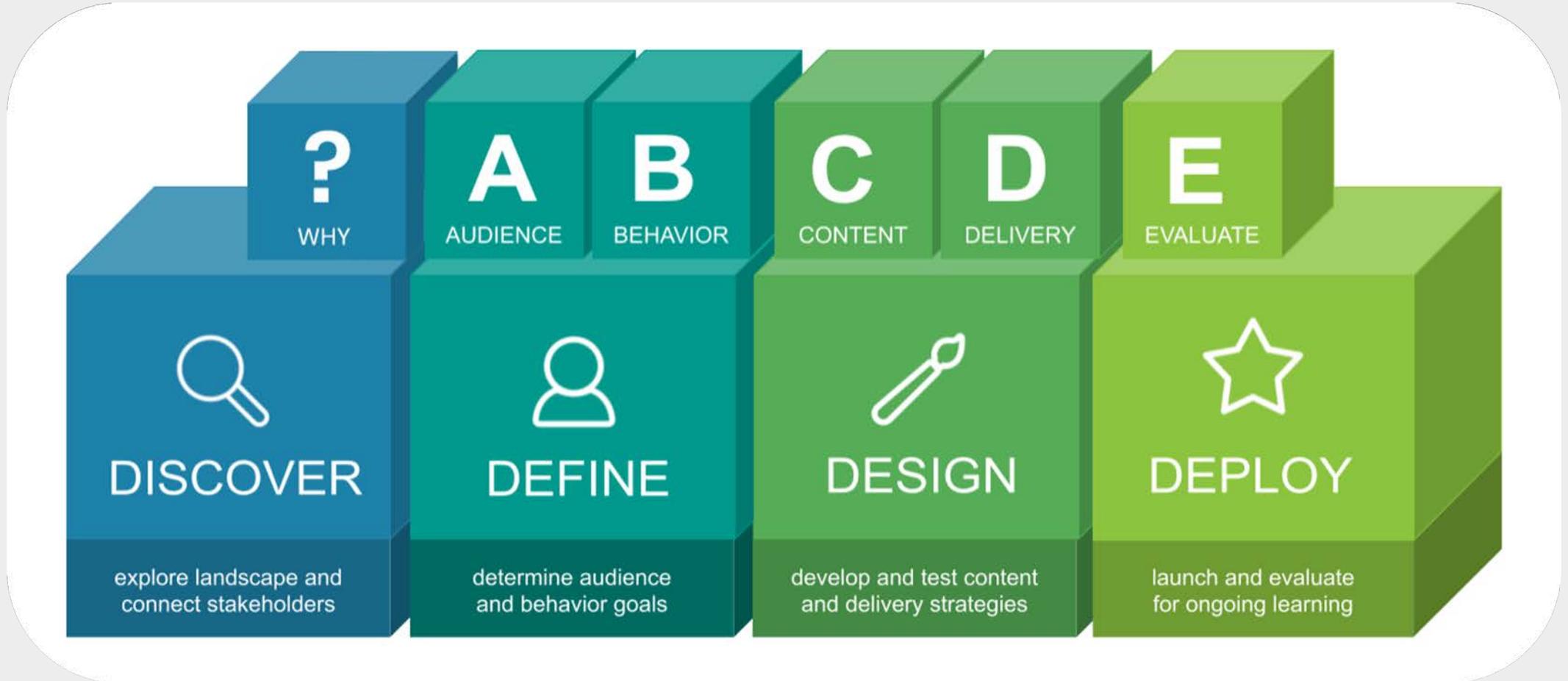


Fig. 2. Disciplinary, gender, methodological, and geographic trends in energy studies research, 1999–2013.

# We know what works:

## 4. Follow a strong co-design process





# HOWEVER:

The best way to solve any  
problem is to remove its cause.

Martin Luther King Jr.

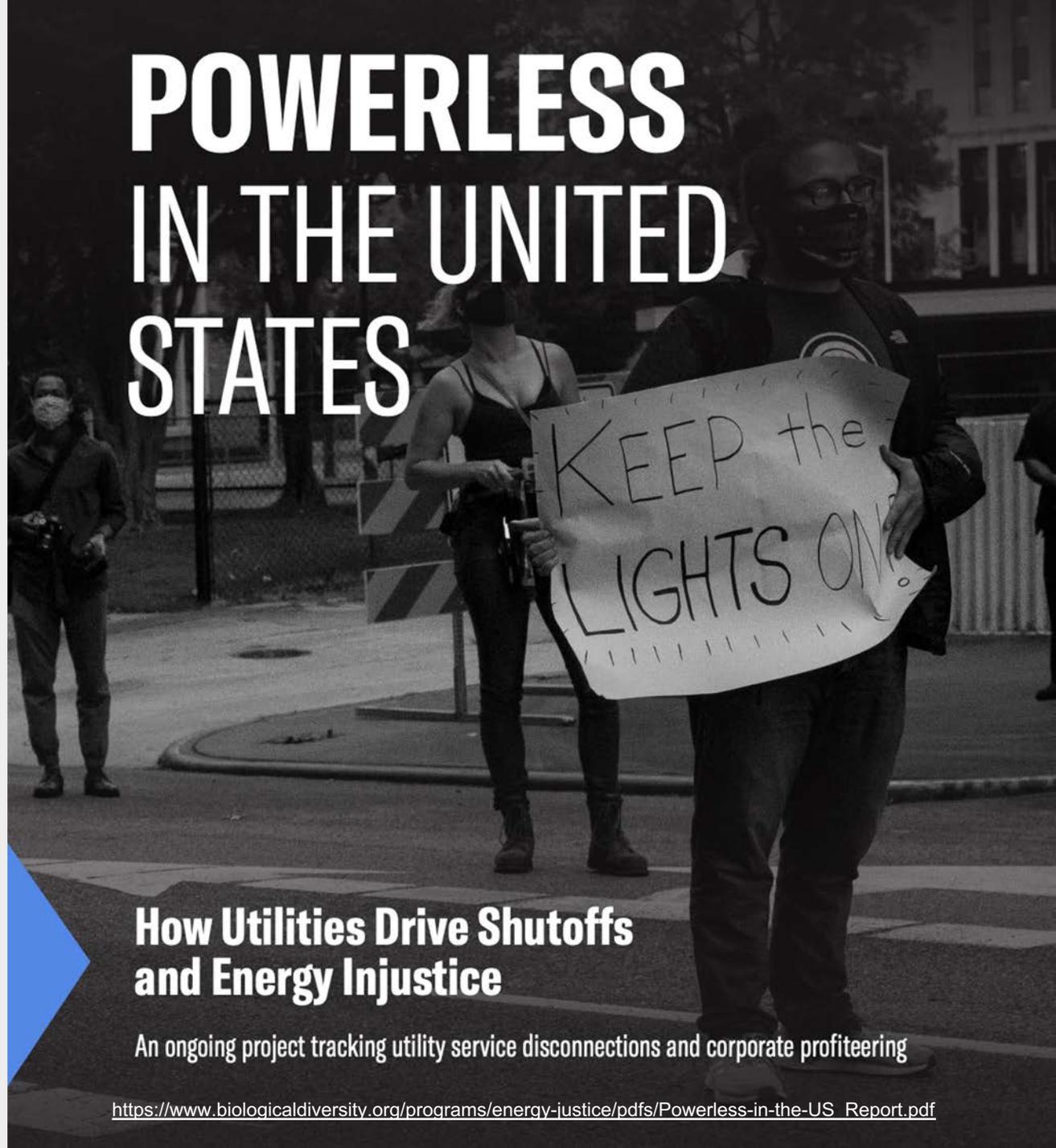


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The Energy  
Quadrilemma, OR:

Can there really be  
a *just* energy  
transition?

# POWERLESS IN THE UNITED STATES



**How Utilities Drive Shutoffs  
and Energy Injustice**

An ongoing project tracking utility service disconnections and corporate profiteering

[https://www.biologicaldiversity.org/programs/energy-justice/pdfs/Powerless-in-the-US\\_Report.pdf](https://www.biologicaldiversity.org/programs/energy-justice/pdfs/Powerless-in-the-US_Report.pdf)

# What is (Energy) Justice?

## Equality



The assumption is that **everyone benefits from the same supports**. This is equal treatment.

## Equity



**Everyone gets the supports they need** (this is the concept of "affirmative action"), thus producing equity.

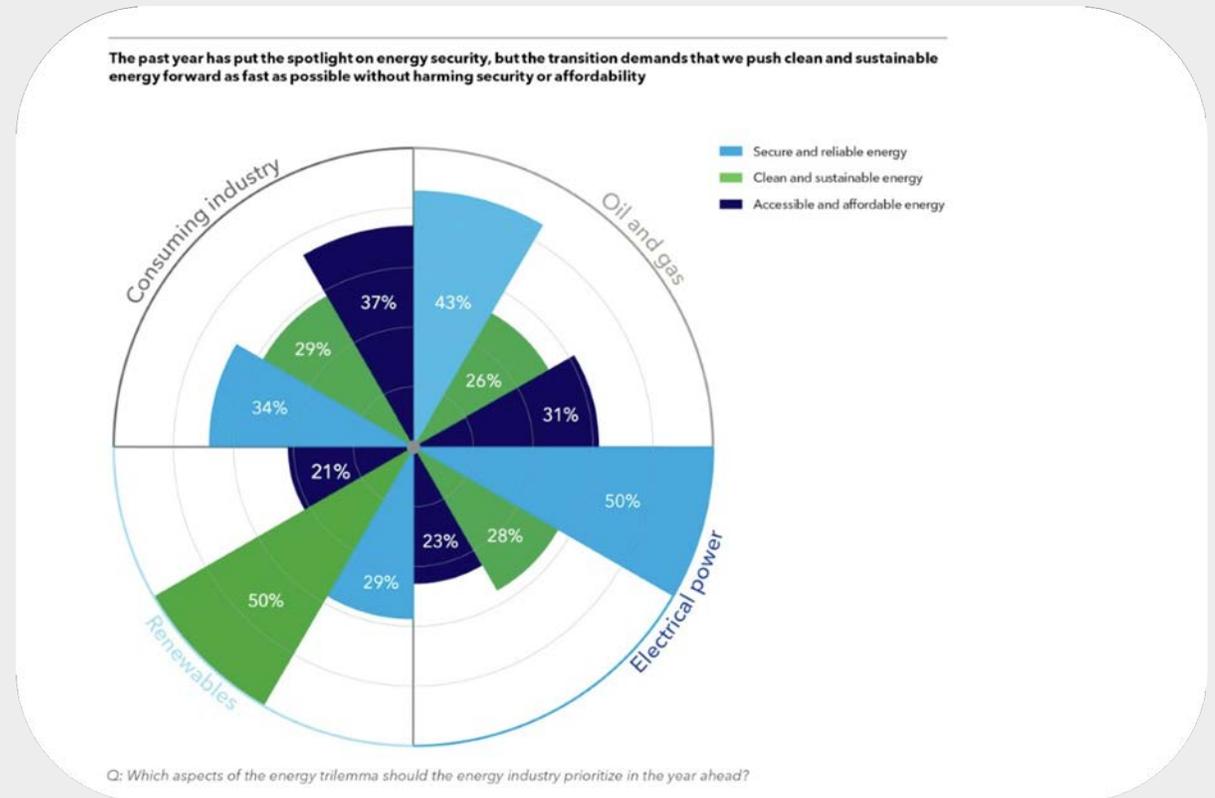
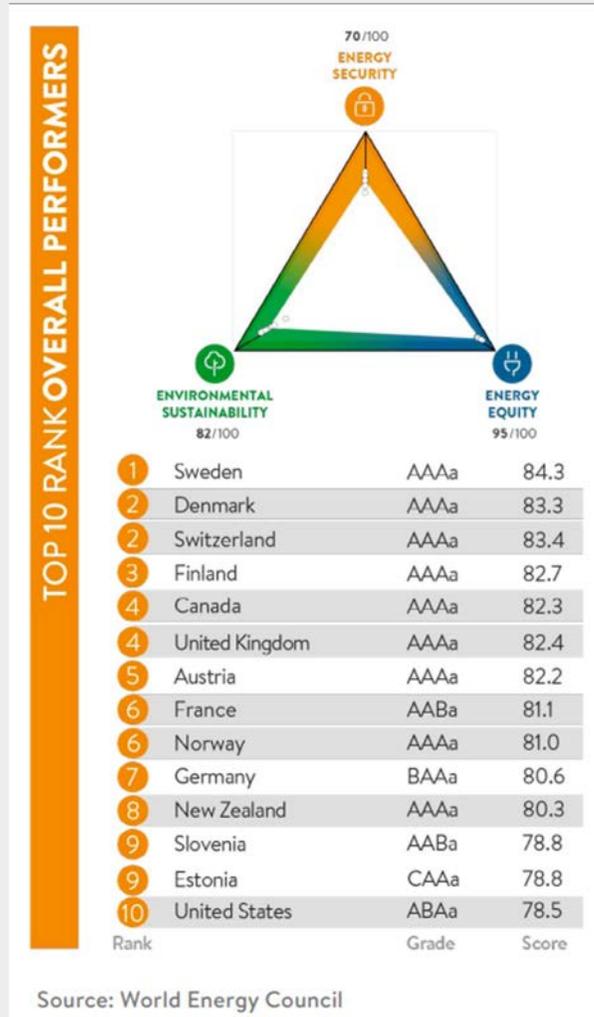
## Justice



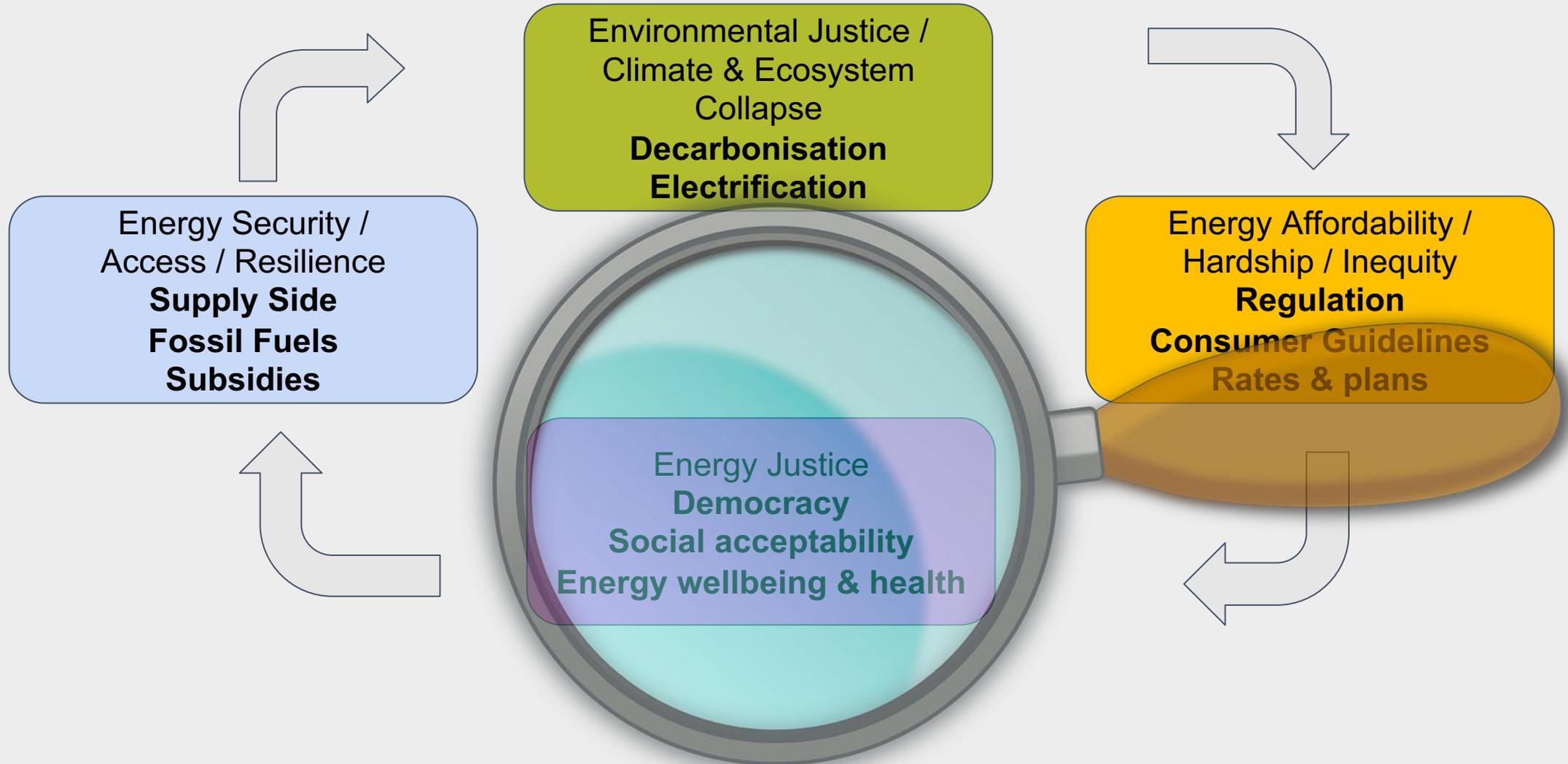
All 3 can see the game without supports or accommodations because **the cause(s) of the inequity was addressed**. The systemic barrier has been removed.

# The Energy Trilemma

*“In terms of policy formulation, society has become too influenced by economists and this applies in particular to the energy sector.”*  
[Heffron et al \(2018\)](#)



# Or is it a Quadrilemma?

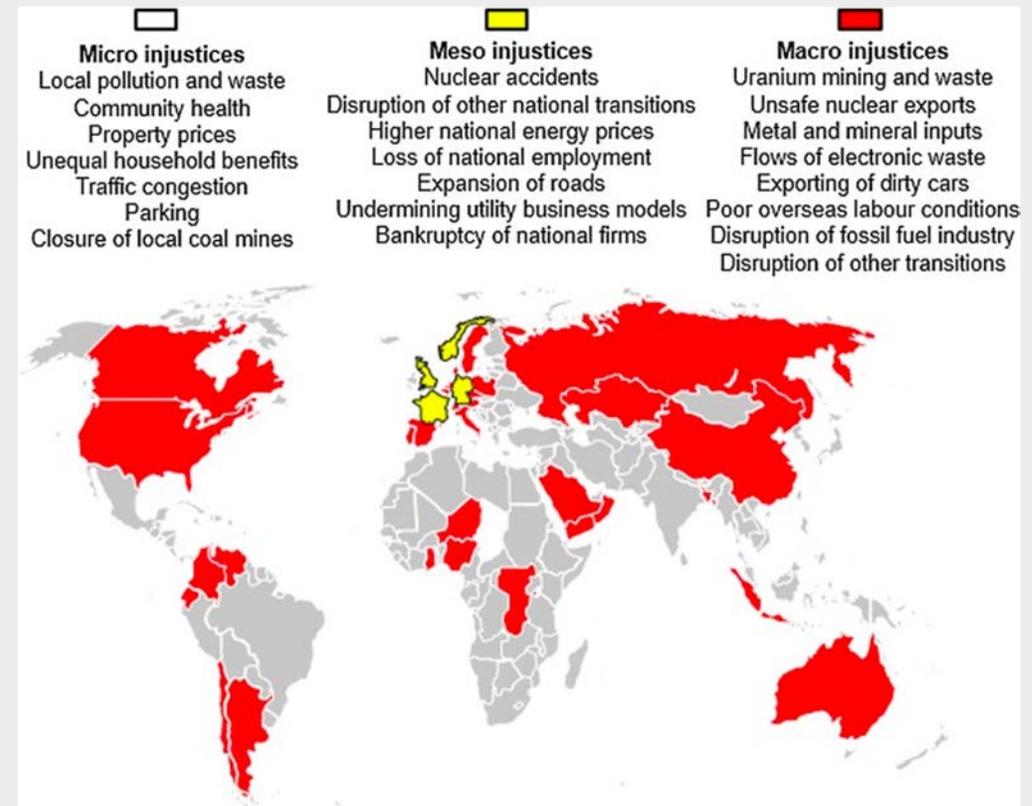


# Why focus on Energy Injustice?

- Neoclassical economics thinking reigns in the energy sector
- Fossil fuel subsidies, not accounting for externalities
- Climate crisis is *'the greatest energy-related externality of all time'* (Stern, 2008; ICPAC, 2020)
- Energy as market commodity instead of a universal human right and basic public good
- Colonisation / Eurocentric\*

*"The clean energy transition is for and about people. Our Roadmap shows that the enormous challenge of rapidly transitioning to a net zero energy system is also a huge opportunity for our economies. The transition must be fair and inclusive, leaving nobody behind."*

Fatih Birol, IEA Net Zero Emissions Roadmap (2021)



\*E.g. [Sovacool et al \(2023\)](#)

# Is a “just” energy transition possible?

## JUST TRANSITION ENERGY JUSTICE

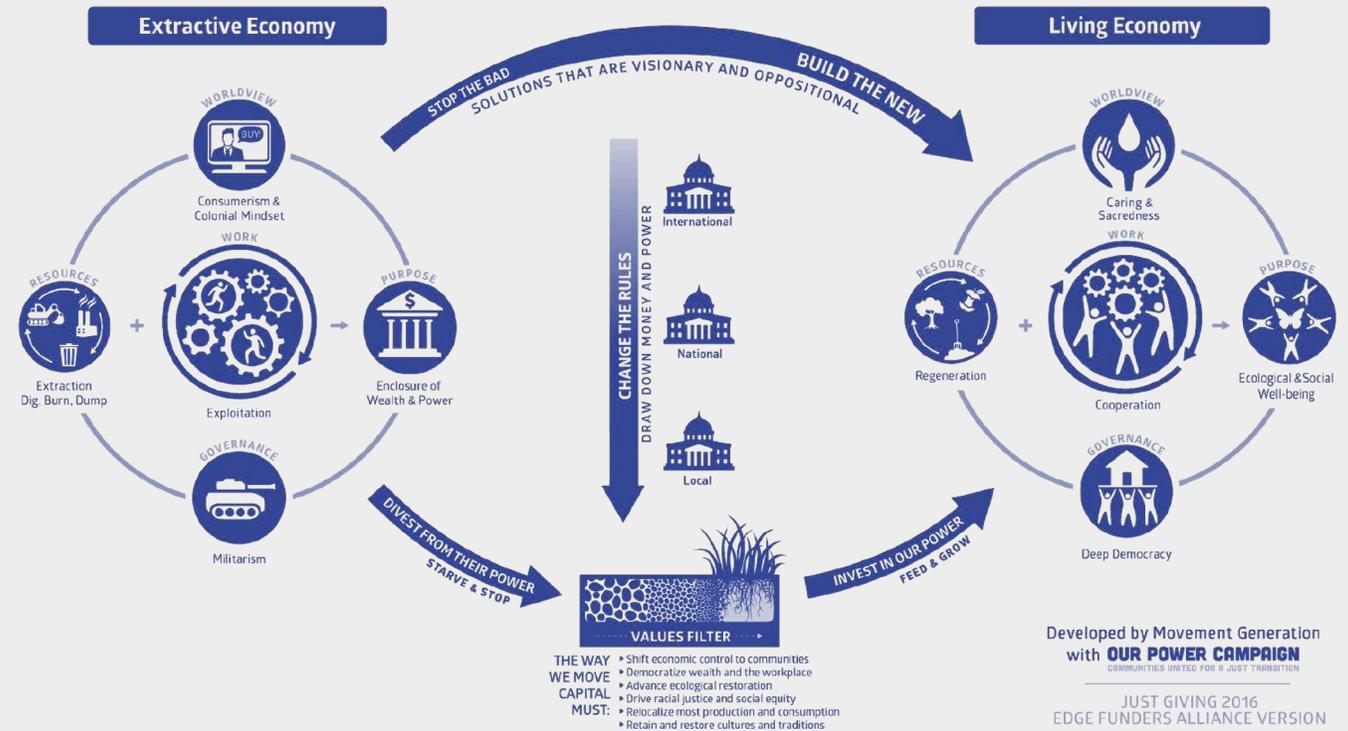
Advance Energy Democracy

Alleviate Energy Insecurity

Reduce Energy Burden

Alleviate Energy Poverty

### A STRATEGY FRAMEWORK FOR JUST TRANSITION RESIST — RETHINK — RESTRUCTURE





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What are we going  
to do about this?

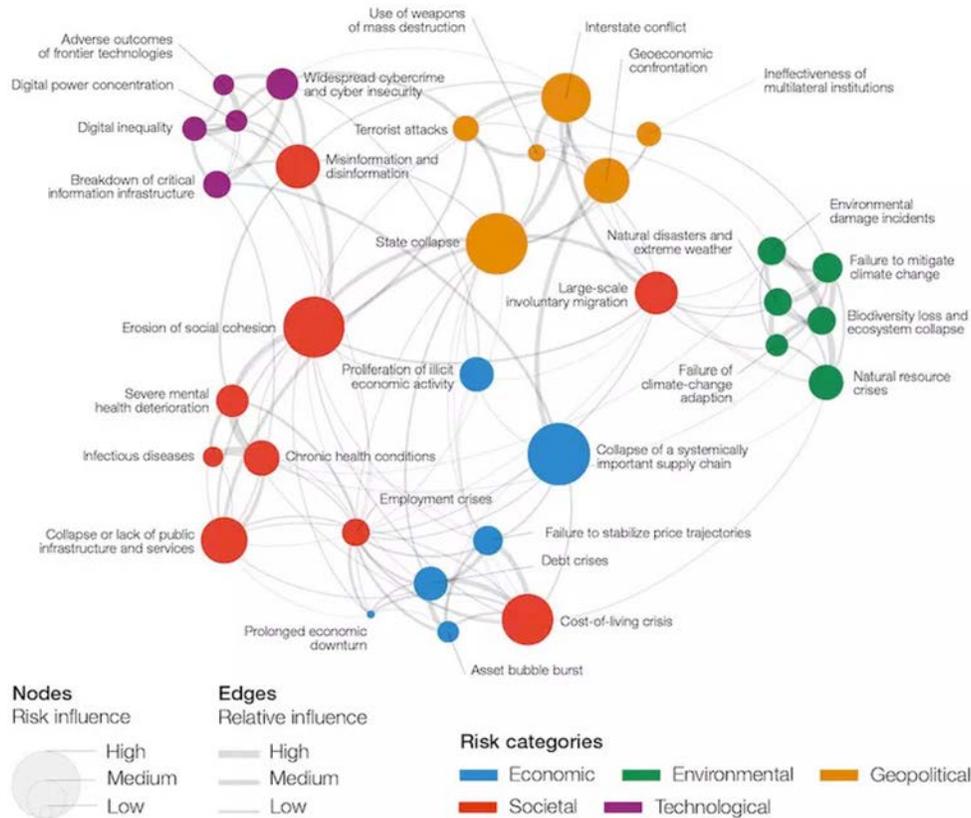
HTR Task Phase 2:  
Addressing Energy  
Injustice



# The global perma/polycrisis that's unfolding

Global Risks Report 2023

## Global risks landscape: an interconnections map



Source: World Economic Forum, Global Risks Perception Survey 2022-2023

**Polycrisis** = the simultaneous occurrence of several catastrophic events

**Permacrisis** = an extended period of instability and insecurity, especially one resulting from a series of catastrophic events



# The global energy (injustice) crisis

**ENERGY CRISIS**  
A global Energy Crisis is coming. There's no quick fix.

**British industry warns of factory closures without help on fuel costs**

**China's energy crisis: what caused the crunch?**

**FUEL SHORTAGE**  
Surge in UK wholesale gas prices fuels winter energy crisis fears

**Gas shortages: what is driving Europe's energy crisis?**

**Energy crisis could halt factory production, industry leaders warn.**

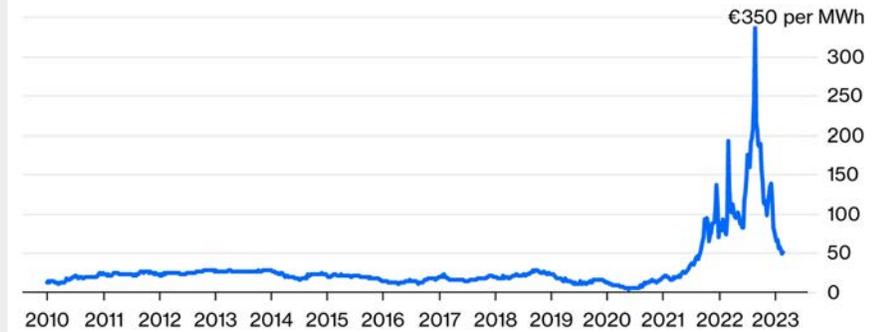
**GAS SHORTAGE**  
**China's Energy Crisis is Hitting Everything from iPhones to Milk.**

**What a modern energy crisis looks like and why no country is safe.**

**China's Energy Crisis Piles More Pressure on Inflation.**

## The New Gas Normal

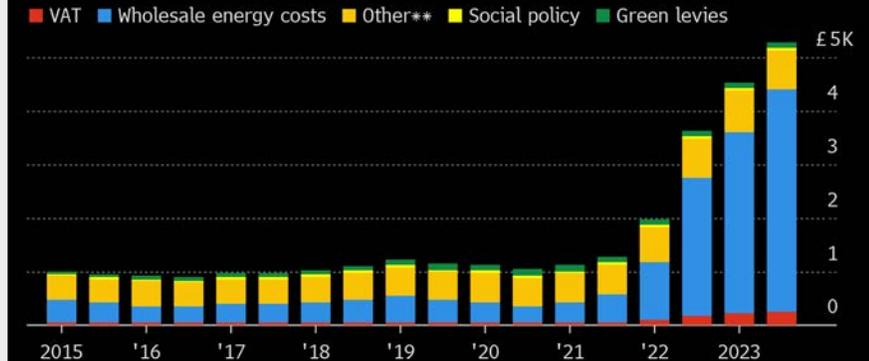
European natural gas benchmark prices have fallen 85% from their peak set last year, but they are still double their 2010-2020 average level



Sources: ICE Ltd and Bloomberg

## Household Bills

Wholesale energy costs explain 96% of jump from mid-2021 to 2Q 2023\*



Source: Carbon Brief

\*Numbers for Oct. 2022 and 2023 are estimates. \*\*Other costs include network charges, operating costs, profits and the cost of supplier failure.



# Energy injustice is everywhere



Three international presentations from our hui in Wellington in March:

1. The [dire situation](#) in the UK
2. Fuel [poverty interventions](#) to deal with the crisis in Portugal
3. The impact of temperature extremes & COVID-19 on [remote Indigenous populations](#) in Australia



UsersTCP

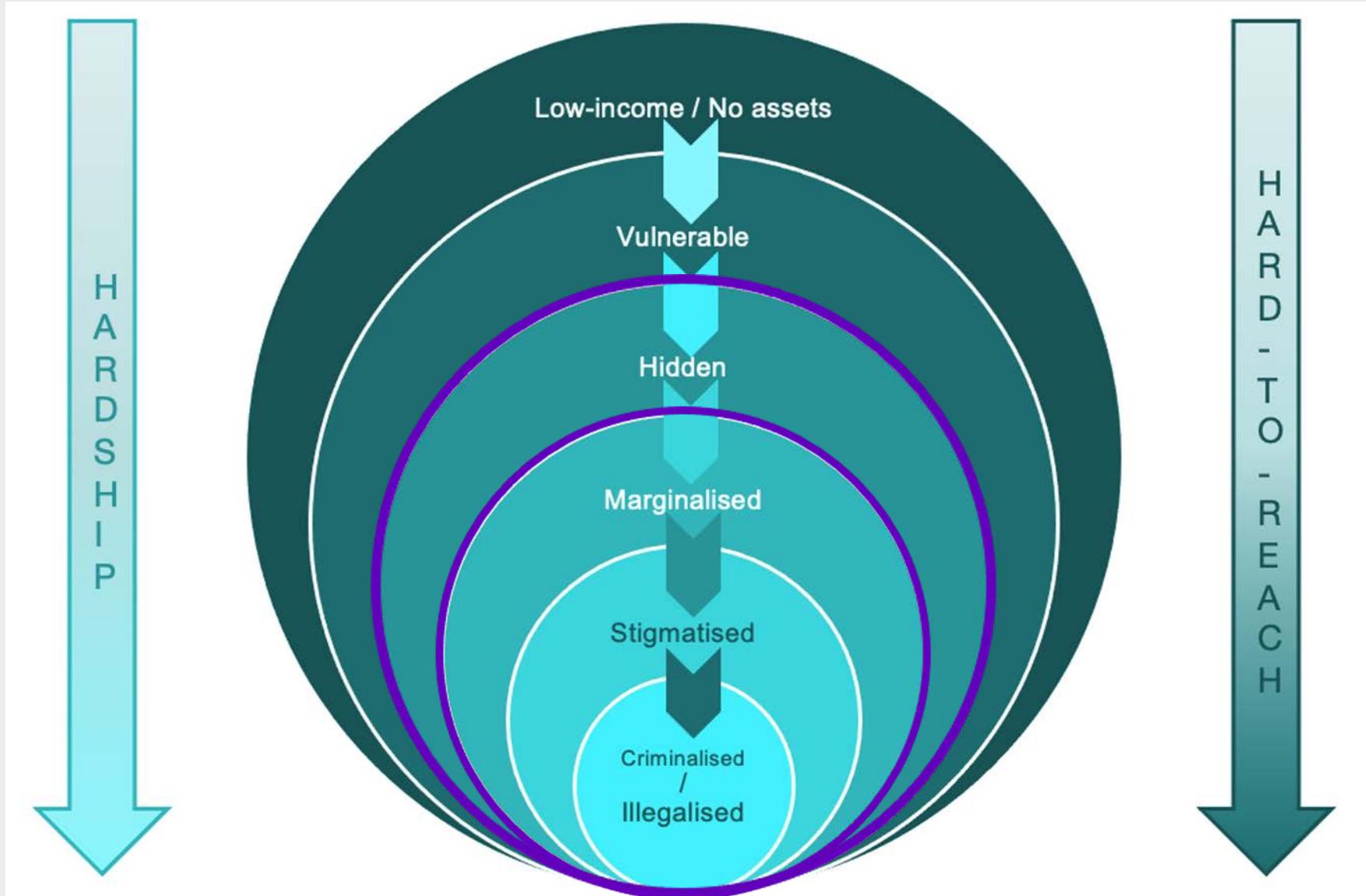
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# Building on the lessons from Phase 1

- **Terminology matters** - When we go beyond simple income-related definitions, we're not reaching the majority of energy users. Are they really HTR or are we not trying hard enough?  
⇒ Broaden our definitions & eligibility criteria as well as audience (sub)segmentation
- **Embrace complexity** - Different audiences = different barriers, motivations, needs, strategies & solutions  
⇒ Spend more resources deeply understanding sub-segments of priority audiences
- **Look at the hidden segments** - Why are they hidden? Are we not "seeing" them or do they want to remain hidden on purpose, and if so, why?  
⇒ Understand their lived experience and complex range of issues they're dealing with. Figure out where EE / DR / BC can help and with what by emphatically listening before reflexively fixing
- **For whom aren't they hidden?** Which community and frontline providers and gatekeepers, as well as service providers are known and trusted by them?  
⇒ What do we need to do to create trusted relationships with those community navigators without further burdening them? Provide training and energy education where necessary, respect their time
- **"Decolonise" our thinking and approaches** - Do we know how marginalised communities want to be engaged with?  
⇒ Understand which subgroups need what cultural approaches, messengers and strategies



# Hidden vs Hard-to-Reach





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Hard-to-  
Reach Energy  
Users

# What are we planning to do with Phase 2

## Research Questions:

- 1. How is the current energy (injustice) crisis unfolding in different countries?**  
⇒ Who is addressing it, who is affected by it, how are we addressing it, what are unintended consequences?
- 2. Who are HTR energy users who remain hidden from interventions aimed at addressing the energy crisis and/or are living in hidden hardship in each of our participating countries?**  
⇒ Demographics & psychographics? Barriers & needs? Lived experience, stories & traditional knowledge?
- 3. Who are the Navigators / Gatekeepers who have trusted relationships with those energy users?**  
⇒ Where are they? What are their main barriers? What do they need to be part of addressing energy injustice?
- 4. How can we improve our methodologies and approaches to engagement with those Navigators to achieve better outcomes for hidden energy users?**  
⇒ Who can we engage? How (well) do our research processes apply here? Use of storytelling and narratives?  
Does following and including traditional ecological knowledge improve our research / objectives?
- 5. What are the cultural / country differences and similarities when engaging energy users in hidden hardship in the field?**  
⇒ Are there overarching guidelines we can follow? Country similarities / differences? What metrics to best measure progress with which target audiences? How can we measure soft benefits? Gain cultural acceptance?



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# Thank you very much for your attention!

Any questions? Want to join?

[drsearotmann@gmail.com](mailto:drsearotmann@gmail.com)



Check out our research here: <https://userstcp.org/task/hard-to-reach-energy-users/>



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# UsersTCP and the International Energy Agency (IEA)

- The **International Energy Agency (IEA)** is an intergovernmental organisation that works to shape a secure and sustainable future for all, through a focus on all fuels and all technologies, and analysis and policy advice to governments and industry around the world.
- To facilitate global cooperation on energy technology, the IEA created the **Technology Collaboration Programme (TCP)**. Today, the **UsersTCP** is one of 38 TCPs each focused on a different topic. Together, they connect thousands of experts across government, academia and industry in 55 countries dedicated to advancing energy technology research and application.
- The UsersTCP is **functionally and legally autonomous** from the IEA. Views and findings of the UsersTCP do not necessarily reflect those of the IEA.